## Supercharging Partnerships and Driving Commitments To Action

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### Agenda

- 1) Specific, Public, and High Impact Commitments & Phase II Evaluation Criteria
- 2) The Opportunity Before March 15th
- 3) Competitive Examples
- 4) Q&A Session and Intake Process

**Key Goal:** Obtain specific, public, and high-impact commitments from your coalition and industry partners by <u>leveraging</u> your Phase II application.





# Specific, Public, and High Impact Commitments

Your Phase I Applications have commitments; Phase II is an opportunity to:

- Leverage the March 15th deadline
- Score more support for long-lasting economic returns
- Think critically about unique strengths in your coalition

Key Institutional Actors:

- Research University and/or Academic Medical Center
- Ports, bases, and other regional infrastructure
- Governors, elected officials, and State Economic Development Agencies
- Federal actors, like national labs & agency funded projects
- Philanthropic actors.

Key Point: Commitments are an example of how BBBRC is not "business as usual".





#### **Phase II Evaluation Criteria**

**Regional Investment:** The availability and committed nature of your coalition and industry partners to invest resources positioned to generate long-lasting impact.

**Regional Assets:** Your ability to identify strengths within your coalition and anticipated assets (e.g., existing assets and proposed projects) to support the region's economic competitiveness.

**Industry Leadership:** Strength and positioning of the coalition's industry partners, including private sector led development strategies that support innovation and workforce development for global competitiveness.

Key Point: Commitments directly affect these criteria but indirectly affect nearly all scoring criteria.





### **Competitive Commitments**

**Relevant & Specific:** Contains language specific to the institution's strengths, with discrete action items and measurable goals over a given timeline.

**Public:** Announced by the institution for accountability and follow-on momentum

**High Impact:** Aimed at solving a key gap in your overarching strategy and/or generating transformational impact aligned with EDA's investment priorities

**Key Point:** No more boilerplate letters of support!





# Examples

University Industry Political Leadership Philanthropic





### **University Commitments**

**Commitment:** If awarded a Build Back Better Regional Challenge award, the University will create a new Vice President of Economic Development within the President's Office. **Commitment:** The University will create a new role within the President's Office <u>responsible</u> for coordinating a local economic development strategy, aligned with the proposed cluster, that brings together the technology transfer office, the entrepreneurship center, the business school and an Entrepreneur-in-Residence program to ensure university-wide coordination with the <u>specific goal of increasing the University's commercialization output 2x</u> by 2024.

The University's current organizational structure <u>does not align</u> related functions that are critical for commercialization of university-developed R&D, a process that could be significantly improved by streamlining roles and responsibilities. While restructuring has been considered in the past, <u>with EDA</u> <u>funding</u>, the new position would become necessary to successfully manage the expected workflow.





## **Industry Commitments**

**Commitment:** If awarded a Build Back Better Regional Challenge award, our industry partners commit to hiring individuals trained from the workforce development program. **Commitment:** The undersigned corporations commit to <u>hiring 25,000</u> <u>low-income, minority, and non-traditionally educated citizens</u> of the state over the next 5 years into a range of <u>technical roles</u> to meet the cluster's growing workforce needs.

This commitment reflects our confidence in the approach and scope of the application's **proposed workforce development initiatives** and our belief that our advance commitment will help **ensure broad uptake** from low-income and minority communities. We were inspired by the New York Jobs CEO Council and intend to run a similar program.

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#### Top CEOs pledge to hire 100,000 lowincome and minority New Yorkers

Published: Aug. 11, 2020 at 7:18 a.m. ET

By Mike Murphy

Leaders of banking and tech giants unveil decade-long program to provide well-paying jobs to address systemic inequality





### **Political Leadership Commitments**

**Commitment:** The Governor of State expresses his full support for the economic development plan outlined in this application. **Commitment:** <u>As Governor</u>, if this application is awarded a Build Back Better Regional Challenge award, I commit to using <u>\$100 million in</u> <u>American Rescue Plan Act</u> funding to launch a new statewide innovation challenge focused on <u>equitable</u> state-based opportunities to support this cluster and <u>related sectors</u>.

A portion of these funds will be devoted to coordinating among existing <u>State Small Business Credit Initiative funding at the State Economic</u> <u>Development Agency</u> that ensures investments will <u>complement</u> rather than make redundant EDA awards in supporting the cluster and the region's overall economic development strategy.





#### **Philanthropic Commitments**

**Commitment:** The undersigned philanthropies commit to aligning our strategic investment priorities with the application's outlined project outcomes. **Commitment:** If awarded a Build Back Better Regional Challenge award, the undersigned philanthropies are committed to <u>publicly</u> aligning our <u>five-year strategic</u> <u>investments</u> with the priorities of economic development outlined in this cluster application, with a commitment of <u>at least \$25 million annually</u>. In particular, we will commit \$1 million annually towards a <u>Rapid Response Contracting Fund</u> to respond to key market failures in scaling the cluster, to be accrued each year but used in total <u>by the end of the award</u> period on the basis of <u>demonstrated evidence</u> of market gaps and in <u>coordination</u> with the Lead Applicant and coalition partners.

While we believe our proposed economic development plan is air-tight <u>given</u> our feasibility studies and analysis of market demand, a rapid response flex fund would serve as a catch-all in the event of unforeseen market failures <u>such as</u> a lack of workforce, demonstration facilities, or seed funding for startups. Rapid Response Contracting Funds could be used, <u>for example</u>, to create a proof of concept center, hire a cadre of experienced startup founders relevant to the cluster to provide technical assistance to entrepreneurs, or something else.





#### **Next steps**

1) Read the memo: if you haven't already.

#### 2) Takeaway questions:

- Which existing partnerships do you want to prioritize to get to greater specificity and why?
- Are there prospective partners you could start cultivating now to bolster the partnerships you already have in place?
- 3) Intake process: let us know your priority areas for TA via this form.
  - One-to-all collateral and updated guidance.









